

STRENGTH & CONDITIONING COACHES CLINIC

# THE PROGRAMMING PROCESS

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From a blank page to a season-long plan — a practical framework for building programs that develop high school athletes.



# MOST PROGRAMS FAIL ON PROCESS, NOT EFFORT



## RANDOM WORKOUTS

Exercises chosen by feel or tradition, with no thread connecting day to day.



## NO CLEAR TARGET

Training isn't aimed at anything measurable, so progress can't be seen.



## SAME THING YEAR-ROUND

No planned variation means stagnation, staleness, and avoidable injury.

**THE FIX:** a process you run every time — the same questions, asked in the same order.

## THE ROADMAP

# SEVEN STEPS, ONE REPEATABLE LOOP



1

NEEDS ANALYSIS



2

LTAD LENS



3

DEFINE KPIS



4

TEST &  
BENCHMARK



5

SET GOALS



6

PERIODIZE



7

REASSESS

*Steps 1–6 build the plan. Step 7 feeds back to Step 1 — programming is a loop, not a line.*

# START WITH THE ATHLETE IN FRONT OF YOU

Before you write a single set, answer three grounding questions. Your whole program is the answer to these.



## WHO AM I COACHING?

Age, training age, maturity, sport, group size, time of year.



## WHAT DO I ACTUALLY HAVE?

Equipment, facility, contact time per week, staff-to-athlete ratio.



## WHERE ARE WE GOING?

The outcome that defines success for this group, this season.



## COACH'S REALITY CHECK

The best program on paper is worthless if it doesn't fit your gym, your schedule, and your kids. Constraints aren't obstacles — they're your starting data.

# NEEDS ANALYSIS: THE DEMANDS VS. THE ATHLETE

*Two columns. The gap between them is your program.*



## DEMANDS OF THE SPORT

- Movement patterns & positions
- Energy systems (alactic / lactic / aerobic)
- Common injury sites & mechanisms
- Competition density & season length



## PROFILE OF THE ATHLETE

- Training history & technical skill
- Current strengths & weaknesses
- Maturity / growth stage
- Injury history & movement quality

## STEP 2 · LONG-TERM ATHLETIC DEVELOPMENT

# COACH THE LONG GAME, NOT JUST THIS SEASON

LTAD is a framework for developing athleticism over years — the right emphasis at the right stage of growth.



### NOT MINI-ADULTS

Kids respond to training differently and at different rates — maturity matters more than birthday.



### MATURITY > AGE

Two 14-year-olds can be years apart developmentally. Program for the body, not the grade.



### BUILD, THEN SPECIALIZE

Broad athletic base first; sport-specific intensity later. It lowers injury risk and raises ceilings.

*Source: NSCA Position Statement on Long-Term Athletic Development*

# WHAT THE RESEARCH ACTUALLY SUPPORTS



## STRONG SUPPORT

- Resistance training is safe & effective for youth when well-coached
- Builds strength, power, motor skill, and bone health
- Reduces sport-related injury risk
- Develop strength & technique before chasing max intensity
- All fitness qualities are trainable throughout childhood



## HOLD LOOSELY

- Rigid "windows of opportunity" are weakly supported
- No single LTAD model is the proven gold standard
- The "10,000-hour" rule is oversimplified
- Early single-sport specialization carries real risk
- Use the stages as a guide, individualize the dose

# THE NSC ATHLETE DEVELOPMENT PATHWAY

One dual-track model for ages 12–18 — the LTAD lens applied to every athlete we coach.



**PILLAR 1 · PHYSICAL LITERACY** — Fundamental movement competency across all sports and environments

**PILLAR 2 · TECHNICAL & TACTICAL** — Progressive sport-specific skill and game intelligence development

Built on evidence-based Long-Term Athlete Development principles (Balyi, Lloyd & Oliver)

# FROM MODEL TO WEIGHT ROOM, STAGE BY STAGE

Sample exercises and training doses for each stage — adapt them to your facility and your athletes.

## LEARN

AGES 12–14

- **Goblet squat** — bodyweight → loaded
- **Hip hinge / RDL** — bodyweight, DB
- **Lateral ladder & sprint mechanics**
- **Broad jump, med ball slam**

2–3 / WK · 30–40 MIN · LOW–MOD

## BUILD

AGES 14–16

- **Trap bar deadlift, barbell squat, DB RDL**
- **Box jump, hang clean, plyometrics**
- **5-10-5 agility, sprinting, resisted sprints**
- **Circuit complexes** — strength / conditioning blend

3–4 / WK · 45–60 MIN · MOD–HIGH

## COMPETE

AGES 16–18

- **Barbell squat, power clean, RDL**
- **Hang clean, high level plyometrics, depth jump**
- **Sprinting & sprint loading**
- **Higher intensity loading**
- **Mobility & soft tissue work**

4–5 / WK · 60–75 MIN · HIGH, PERIODIZED

**TAKE THE ONE-PAGER.** This whole pathway — stages, priorities, sample exercises, and training doses — fits on one page. Grab the handout and share it with your staff.

## STEP 3 · DEVELOPING KPIS

# KPIS TURN 'GET BETTER' INTO SOMETHING YOU CAN SEE

A Key Performance Indicator is a measurable quality that, if it improves, means your athlete is moving toward the demands of the sport.



## RELEVANT

Tied directly to a sport demand from your needs analysis — not a vanity number.



## MEASURABLE

You can put a number on it with the equipment you actually have.



## REPEATABLE

Same test, same setup, every time — so the change is real, not noise.



## TRAINABLE

It responds to your program within a season; otherwise it's just monitoring.

**PICK FEW.** 3–5 KPIs per group beats 15 you'll never track consistently.

# EXAMPLE KPIS BY QUALITY

Quality	Field-friendly test	What it tells you
Lower-body strength	Trap-bar / back squat (rep max or rel. strength)	Force production base for nearly every sport
Power / explosiveness	Vertical jump, broad jump	Rate of force — sprinting, jumping, change of direction
Speed	10–20 yard sprint (timed)	Acceleration, the most game-relevant speed quality
Change of direction	5-10-5 pro agility	Deceleration & re-acceleration under control
Conditioning	Yo-Yo / sport-specific repeat efforts	Capacity to repeat high-intensity work
Movement quality	Overhead squat / hop-and-hold screen	Readiness to load & injury-risk flags

## STEP 4 · TESTING &amp; BENCHMARKING

# TESTING ONLY COUNTS IF IT'S CONSISTENT

*A test you run differently each time isn't data — it's a guess with a number on it.*



## STANDARDIZE THE PROTOCOL

Same warm-up, order, rest, cues, and equipment every test day.



## TEST AT LOGICAL POINTS

Pre-season, end of a block, and post-season — not randomly.



## RECORD EVERYTHING

A simple shared sheet beats memory. Date, conditions, numbers.



## BENCHMARK FAIRLY

Compare to the athlete's past self first, norms second.

### BENCHMARK AGAINST...

1. Their own previous test
2. Team / squad standards
3. Age & sex norms
4. Position / sport demands

# GOALS CONNECT TODAY'S SESSION TO THE TEST



## OUTCOME GOALS

The destination — a KPI target. e.g. "Add 3 inches to vertical by April." Motivating, but not fully in the athlete's control.



## PROCESS GOALS

The daily behaviors that get you there. e.g. "Hit every jump-training session and log it." Fully controllable — coach these hardest.

## MAKE GOALS SMART

**Specific · Measurable · Achievable · Relevant · Time-bound** — anchored to the KPIs you defined and the dates you test.

## STEP 6 · PERIODIZATION

# PLAN THE YEAR, THEN WORK BACKWARD

Periodization is the organized variation of training over time — so athletes peak when it counts and don't burn out before they get there.



### MACROCYCLE

*The full year / season*

Where are the competitions? Work back from there.



### MESOCYCLE

*A block of 3–6 weeks*

One focus: e.g. hypertrophy, strength, power.



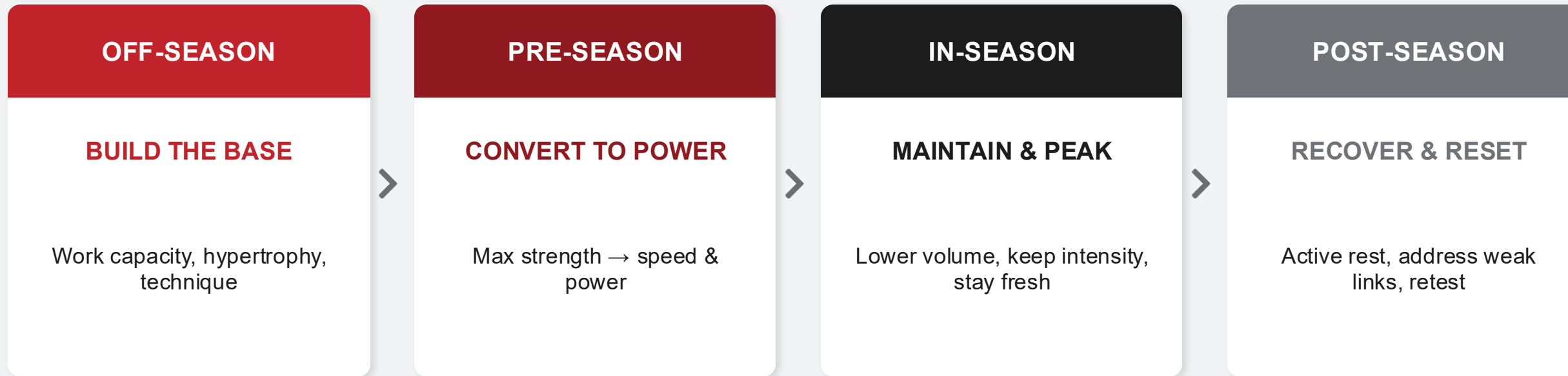
### MICROCYCLE

*A single week*

The day-to-day split your athletes actually see.

*The big idea: you can't be strong, fast, and conditioned to your max all at once. Sequence the emphasis.*

# A SAMPLE HIGH SCHOOL TRAINING YEAR



*Volume and intensity trade off across the year. High volume early, high intensity & freshness when competition arrives.*

THE OTHER HALF OF THE PROGRAM

# YOU CAN'T OUT-TRAIN POOR RECOVERY

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The best program is only as good as the recovery around it. Two levers move the needle most for high school athletes: nutrition and sleep.



# NUTRITION: FUEL THE WORK AND THE GROWTH

*Keep it simple and habit-based — teenagers don't need macros, they need consistent basics.*



## PROTEIN EVERY MEAL

Supports the muscle your training is trying to build. Spread it across the day.



## CARBS AROUND TRAINING

The main fuel for hard sessions and games — don't fear them, time them.



## HYDRATE ALL DAY

Even mild dehydration drops performance. Start before practice, not during.



## EAT ENOUGH, EAT REAL

Growing athletes under-fuel constantly. Whole foods first, supplements last.

*Your role isn't to be a dietitian — it's to set the standard and make the easy choice the default.*

# PROTEIN: THE BUILDING SIGNAL

Training is the stimulus — protein is both the raw material and the switch that turns building on.

## 20–40g

PER MEAL, 3–4× A DAY

the dose range that maximally stimulates muscle protein synthesis in young athletes

01

### THE MECHANISM

Lifting elevates muscle protein synthesis for 24–48 hours. Each protein feeding — driven by ~2–3 g of the amino acid leucine — switches building on again.

02

### THE DAILY TARGET

1.4–2.0 g per kg bodyweight per day for training athletes. For a 150 lb athlete, that's roughly 95–135 g spread across the day.

03

### DISTRIBUTION BEATS TOTALS

Four even doses out-build one giant dinner. Most teens eat almost no protein at breakfast and most of it at night — backwards for growth.

04

### THE OVERNIGHT WINDOW

30–40 g of slow-digesting protein before bed — milk, Greek yogurt, cottage cheese — feeds 8+ hours of overnight repair.

Sources: ISSN Position Stand on protein & exercise; Moore et al.; Res & van Loon pre-sleep protein research

# CARBOHYDRATE: THE PERFORMANCE FUEL

Muscle glycogen is the tank for sprints, reps, and fourth quarters. Low tank = slow legs, sloppy technique, late-game injuries.

## 3–4 H BEFORE THE MEAL

The main fill of the tank: 1–4 g/kg of carbs from rice, pasta, potatoes, or oats, plus protein and fluids.

## 0–60 MIN BEFORE THE TOP-UP

Small, familiar, fast-digesting: banana, granola bar, sports drink. Nothing new on game day — ever.

## DURING LONG EVENTS

When games or tournaments run past ~60–90 minutes: 30–60 g of carbs per hour from drinks or fruit.

## 0–60 MIN AFTER THE REFILL

Glycogen restocks fastest right after: ~1–1.2 g/kg per hour, paired with protein. Chocolate milk earns its reputation.

***Daily range: 3–8 g/kg, scaled to training load — a two-a-day week sits at the top, a rest day near the bottom.***

Sources: ISSN and ACSM / Academy of Nutrition & Dietetics joint position stands on nutrition and athletic performance

# HYDRATION: SMALL DEFICITS, REAL COSTS

Performance drops before thirst gets loud — make fluid a protocol, not a feeling.

**-2%**

## BODYWEIGHT IN SWEAT

the loss at which speed, skill, and decision-making measurably decline

01

### SWEAT RATES VARY WILDLY

0.5–2.0 L per hour between athletes in the same practice. Pre/post weigh-ins beat guessing: 1 lb lost ≈ 16 oz of sweat.

02

### THE BRAIN GOES FIRST

Mild dehydration impairs reaction time, focus, and skill execution before endurance ever suffers — the QB misreads before the lineman tires.

03

### ELECTROLYTES EARN THEIR PLACE

Salty sweaters, August heat, and two-a-days need sodium — roughly 300–600 mg per hour — not just water.

04

### MONITOR THE EASY WAY

Morning urine should be pale straw. Bottle at every session, drink to a schedule in heat, and replace 16–24 oz per pound lost.

Sources: ACSM Position Stand on Exercise & Fluid Replacement; NATA fluid replacement guidelines

# EAT ENOUGH: THE FOUNDATION UNDER IT ALL

A growing athlete pays two energy bills — growth and training. Underpay either, and performance collapses quietly.

## RED-S

### RELATIVE ENERGY DEFICIENCY IN SPORT

what chronic under-fueling becomes  
— in boys and girls alike

#### 01 THE DOUBLE ENERGY BILL

A growth spurt plus a sport can push needs past 3,000–4,000 kcal per day. Appetite alone often won't get a busy teen there.

#### 02 WHAT UNDER-FUELING BREAKS

Bone density, hormones, immunity, mood — and every adaptation you're training for. Stalled lifts are usually the first visible sign.

#### 03 THE INJURY CONNECTION

Low energy availability is linked to stress fractures and recurring soft-tissue injury. The weight room cannot out-lift an energy hole.

#### 04 FOOD FIRST, ALWAYS

No powder fixes an under-fueled athlete. Whole foods, bigger portions, planned snacks — supplements only on top of full plates.

Source: IOC Consensus Statement on Relative Energy Deficiency in Sport (RED-S)

# PUT NUMBERS BEHIND THE BASICS

Rules of thumb, not prescriptions — enough to set standards without becoming the team dietitian.

## THE NUMBERS

- **Protein:** 20–40 g per meal — a palm-sized portion, 3–4× a day
- **Carbs:** refuel within ~60 min of hard sessions and games
- **Fluids:** half your bodyweight (lb) in oz daily, plus 16–24 oz per lb lost at practice

## TEAM STANDARDS YOU CAN SET

- **Post-lift snack within 30 min** — chocolate milk or a PB sandwich works
- **Breakfast is non-negotiable** on training and game days
- **Travel rule:** every athlete packs real food — sandwich, fruit, fluids

## RED FLAGS

- **In-season weight loss, stalled lifts, constant fatigue** — classic under-fueling
- **Energy drinks as “pre-workout”**
- **Rapid weight cutting or skipped meals** — refer out; don’t coach it alone

## SEND IT HOME

- **Give parents a grocery staples list** — eggs, milk, yogurt, rice, fruit
- **Food first, supplements last** — nothing in a tub replaces meals
- **Frame it as performance fuel,** never as dieting

# SLEEP: THE MOST UNDERRATED TRAINING TOOL

**8-10**

**HOURS PER NIGHT**

recommended for teen athletes



## WHERE ADAPTATION HAPPENS

Growth hormone peaks in deep sleep — the gains are built overnight.



## SKILL & DECISION-MAKING

Sleep consolidates motor learning and sharpens reaction time.



## INJURY & ILLNESS DEFENSE

Under 8 hours is linked to markedly higher injury rates in youth athletes.



## PROTECT THE ROUTINE

Consistent bed/wake times, screens down early, dark and cool room.

# WHAT A NIGHT OF SLEEP ACTUALLY DOES

Sleep isn't downtime — it's scheduled construction, and every stage has a different job.

## ~90-MIN CYCLES THE STRUCTURE

The night runs in 4–6 cycles through light, deep, and REM sleep. Architecture matters as much as total hours.

## DEEP SLEEP THE BODY SHOP

Growth hormone pulses peak here — muscle repair, bone growth, immune function. Concentrated early in the night.

## REM SLEEP THE SKILL LAB

Consolidates motor learning and sharpens decision-making — the plays you drilled get written to memory. Concentrated in the morning cycles.

## THE SHORT-NIGHT TAX WHY 6 ≠ 8

Cutting the last hour doesn't trim evenly — it amputates REM, the exact stage skill athletes need most.

***A 6-hour night isn't 75% of an 8-hour night — the hours you lose are the most skill-dense ones.***

*Sleep stage physiology per American Academy of Sleep Medicine reference standards*

# WHAT THE DATA SAYS ABOUT SLEEP AND SPORT

Three numbers worth repeating to your athletes — all from peer-reviewed research.

**+9%**

## SHOOTING ACCURACY

Stanford basketball players who extended sleep toward 10 h improved free-throw and 3-point accuracy ~9% — and sprinted faster.

**1.7×**

## INJURY RISK

Adolescent athletes sleeping under 8 hours were ~1.7× more likely to get injured than teammates sleeping more.

**4.2×**

## ILLNESS RISK

Adults sleeping under 6 hours were 4.2× more likely to catch a cold after controlled virus exposure.

***And after ~17–19 hours awake, reaction time resembles a ~0.05 blood-alcohol level. Nobody would let an athlete compete like that.***

Sources: Mah et al. 2011; Milewski et al. 2014; Prather et al. 2015; Williamson & Feyer 2000

# YOUR ATHLETES ARE FIGHTING THEIR BIOLOGY

Teens aren't lazy at 6:45 am — their clock is shifted. Coach around the biology instead of against it.

~2h

## CIRCADIAN PHASE DELAY

puberty pushes melatonin release —  
and natural sleep time — later

- 01 THE BIOLOGY**  
Adolescent melatonin onset drifts toward 10–11 pm while school still starts early. The squeeze is structural, not a character flaw.
- 02 SCREENS MAKE IT WORSE**  
Bright evening light suppresses melatonin and delays the clock further — the last hour of scrolling costs more than an hour of sleep.
- 03 CAFFEINE'S LONG TAIL**  
Half-life of 5–6 hours: half of a 3 pm energy drink is still circulating at bedtime, cutting into deep sleep even if they nod off.
- 04 WHAT ACTUALLY HELPS**  
Morning light, a consistent wake time (weekends too), 20–30 min naps before 3 pm, and scheduling the hardest sessions earlier.

Sources: Carskadon et al., adolescent circadian research; AAP policy statement on school start times

# MAKE 8–10 HOURS ACTUALLY HAPPEN

Teenagers won't choose sleep — routines and defaults choose it for them.

## THE NUMBERS

- **8–10 hours per night** for ages 13–18
- **Under 8 hours  $\approx$  1.7 $\times$  higher injury risk** in adolescent athletes
- **Bed & wake within ~1 hour** — weekends included
- **Naps: 20–30 minutes**, before 3 pm

## TEAM STANDARDS YOU CAN SET

- **Caffeine cutoff 6+ hours before bed** — no energy drinks after school
- **Screens down 30–60 minutes** before lights-out
- **Ask about sleep in check-ins** the way you ask about soreness

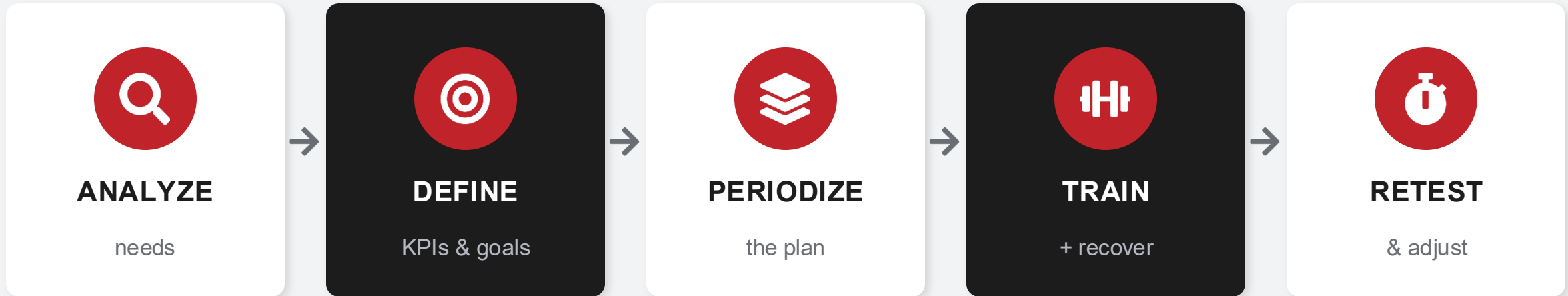
## RED FLAGS

- **Weekend binge sleeping** — 2+ hour shifts are social jet lag
- **Nodding off in film sessions or class**
- **Needing caffeine to get through practice**

## SEND IT HOME

- **Dark, cool room (65–68 °F)** — beats any recovery gadget
- **Phones charge outside the bedroom** overnight
- **Consistent household lights-out** — parents back the standard

# IT ALL CONNECTS IN ONE LOOP



 *...and back to the start.*

WALK AWAY WITH THIS

# FIVE THINGS TO DO MONDAY

- 1 Run a needs analysis for your main sport — demands vs. athlete.
- 2 Pick 3–5 KPIs you can measure with what you already own.
- 3 Lock a standardized testing protocol and a place to record it.
- 4 Sketch your training year backward from competition dates.
- 5 Set one team nutrition standard and one sleep standard.



# THANK YOU

Questions — and let's talk programming.



## WANT A PROGRAM BUILT FOR YOUR SCHOOL?

We'll have a straight-up conversation about fit — no pressure, no canned pitch.



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